

REPORT OF THE PORTFOLIO COMMITTEE ON EDUCATION; CULTURE, SPORT AND RECREATION

3RD QUARTERLY PERFORMANCE REPORT OF THE DEPARTMENT OF CULTURE, SPORT AND RECREATION FOR THE 2017/18 FINANCIAL YEAR - CONSIDERED BY THE COMMITTEE ON 20 FEBRUARY 2018

1. INTRODUCTION

Rule 218 of the Rules and Orders of the Mpumalanga Provincial Legislature requires that a Member of the Executive Council responsible for a provincial department to table the quarterly reports of a department to the Speaker of the Legislature, within 30 calendar days after a quarter and that the Speaker must thereafter refer the report(s) to the relevant committee for consideration and report back to the Legislature.

The Portfolio Committee on Education; Culture, Sport and Recreation (the Committee) has a mandate enshrined in Section 114 (2) (b) of the Constitution of South Africa (Act 108 of 1996) to oversee the performance of the Department of Culture, Sport and Recreation (the Department). The Committee considered the 3rd quarterly performance report of the Department (October – December 2017) to assess its actual performance against the approved departmental Budget Vote and the APP for 2017/18 financial year.

2. METHOD OF WORK

The MEC responsible for the the Department of Culture, Sport and Recreation tabled the 3rd quarterly performance report on 17 January 2018 in the Legislature. Subsequently the Speaker referred the report to the Committee for consideration and report back to the House. Invitations to the deliberations were issued to the MEC and HOD of the Department, Department of Public Works, Roads and Transport; Provincial Treasury; Mpumalanga House of Traditional Leaders (HTL); Office of the Auditor-General (AG); Office of the Public Service Commission (PSC) and South African Local Government Association (SALGA).

On 14 February 2018 the Committee was briefed on the research analysis of the Department's 3rd quarterly performance report. The meeting with the Department was held on 20 February 2018 to deliberate on the 3rd quarterly performance report and the Committee considered and adopted its draft report on 20 March 2018.

3. GENERAL OBSERVATIONS

The following observations were made:

- a. The MEC was not in attendance on 20 February 2018 and an apology was provided giving reasons for her absence; the Committee accepted the Hon MEC's apology. The departmental delegation was led by the acting HOD, Mr. GS Ntombela.
- b. By 31 December 2017 the Department had spent **R338, 134, 000 (74.8%)** of its **R452, 067, 000 adjusted** budget.
- c. Despite the budget reduction the projections from Provincial Treasury indicated an overspending of R19, 089, 000 by the end of the 2017/18 financial year on Programme 2 Cultural Affairs and Programme 3 Library and Archives Services.
- d. The Committee raised concerns about the implementation of the Mpumalanga Cultural Xperience festival in December 2017, noting the lack of consultation with the Mpumalanga House of Traditional Leaders and other key stakeholders.

5. ANALYSIS OF THE QUARTERLY BUDGET EXPENDITURE

5.1. Budget Allocation and Adjustment 2017/18

Table 1 below shows the expenditure breakdown per service delivery programme:

Programme	Budget Allocation 2017/18 R'000	Total adjustments	Adjusted budget R'000	Expenditure by 31 December 2017 R'000	Total Expenditure %
1.Administration	99 986	(1 595)	98 391	70 754	71.9
2.Cultural Affairs	132 743	(39 100)	93 643	82 823	88.4
3.Library & Archives	184 158	7 716	191 874	129 133	67.3
4.Sport & Recreation	94 345	(26 186)	68 159	55 454	81.3
Total	511 232	(59 165)	452 067	338 134	74.8

Budget adjustment 2017/18

The Department's total annual budget for 2017/18 financial year was cut by **R59, 165, 000** to an **adjusted budget** of **R452, 067, 000**. The substantial reduction was mainly because of the slow progress in the implementation of its flagship projects, the Cultural Hub and the High Altitude Training Centre.

The 74.8% reported spending as at 31 December 2017 was on the *reduced* budget so although it was in line with the 75% benchmark for the 3rd quarter, there was no actual improvement in the Department's ability to spend allocated funds.

The 2017/18 budget adjustments per programme were as follows, as per the Mpumalanga Provincial Treasury Budget and Expenditure Report as at 31 December 2017:

- a) Programme 1 main allocation of R99, 986, 000 was **reduced** by R1, 595, 000 to R98, 391, 000
- b) Programme 2 main allocation of R132, 743, 000 was **reduced** by R39, 100, 000 to R93, 643, 000.
- c) Programme 3 main allocation of R184, 158, 000 was **increased** by R7, 716, 000 to R191, 874, 000.
- d) Programme 4 main allocation of R94, 345, 000 was **reduced** by R26, 186, 000 to R68, 159, 000.

Roll-over funds amounting to **R7, 716, 000** were approved, which emanated from the previous financial year 2016/17 for library projects and payment of vehicles under the Community Library Services Grant.

An additional **R3, 847, 000** was allocated to cover costs related to the Provincial Official Memorial and Funeral Service of the late music legend Ray Phiri.

An amount of **R70, 228, 000** was surrendered to the Provincial Revenue Fund due to delays in the required submissions towards the PPP project for the Cultural Hub and the High Altitude Centre.

Projected overspending

Although the Department's equitable share was cut during the adjustment period, the Provincial Treasury indicated a projected overspending of R19, 089, 000 by the end of the 2017/18 financial year on Programme 2 Cultural Affairs and Programme 3 Library and Archives Services. The Department reported to the Committee that the anticipated over expenditure on Cultural Affairs is a result of the commitment made on the Cultural Xperience festival and Capital Expenditure for the services of the Transactional Advisor and drilling for water testing. In relation to measures implemented by the Department to circumvent projected overspending on programme 2, the Department indicated the pending transfer of R2 million from National Department of Arts to cover the costs of the Cultural Xperience festival.

On Library and Archive services the projected over expenditure is due to payments for the Library Management System. As a measure to circumvent the projected overspending on programme 3, the Department indicated that it will reprioritize and ensure that the over expenditure is covered within the 2017/18 budget. The Department confirmed that it would break-even by the end of the 2017/18 financial year.

5.2. Economic Classification

Table 2 below shows the expenditure breakdown per Economic Classification:

Economic Classification	Main Budget Allocation 2017/18 R'000	Total adjustments 2017/18 R'000	Adjusted budget 2017/18 R'000	Expenditure to date by 31 December 2017 R'000	Total Expenditure to date %
Compensation of Employees	173 097	(7880)	165 217	124 022	75.1
Goods and services	185 110	6 537	191 647	151 020	78.8
Interest and rent on land	0	20	20	19	9.5
Transfers and subsidies	10 199	491	10 690	8 256	77.2
Payment of capital assets	142 826	(58 333)	84 493	54 817	64.9
Total	511 232	59 165	452 067	338 134	74.8

Compensation of Employees

This line item decreased by **R7, 880, 000** during the budget adjustment to **R165, 217, 000**, of which **R124, 022, 000 (75.1%)** was spent by the 3rd quarter. The decreased budget was due to staff turnover and the delay in appointment of Library Personnel, which had caused the overall underspending on Compensation of Employees. The Department reported that 31 officials had since been appointed on a 3-year contract from the DoRA conditional grant funding. However, the Department told the Committee that they were in discussions with National Treasury and the national Department of Arts and Culture to make the posts permanent. During the deliberations the Committee

Goods and Services

This line item increased by **R6, 537, 000** from **R185, 110, 000** to **R191, 647, 000** mainly due to 2016/17 roll overs. **R151, 020, 000 (78.8%)** of the *adjusted* budget was spent.

Transfers and Subsidies

This line item increased by **R491, 000.00** from **R10, 199, 000** to **R10, 690, 000** as a result of creating an item for the transfer of grant funding for Library for the Blind. The Department spent **R8, 256, 000 (77.2%)** of the *adjusted* budget.

Payments for Capital Assets

This line item was cut substantially by **R58, 333, 000** from **R142, 826, 000** to **R84, 493, 000** due to non-spending caused by the prolonged process by National Treasury to finalize the PPP arrangement for the Cultural Hub and the High Altitude Training Centre. This work has been reprioritized for the next financial year (2018/19). The Department could only spend **R54, 817, 000 (64.9%)** of the *adjusted* budget for Capital Assets.

6. ANALYSIS OF THE PROGRAMME PERFORMANCE

PROGRAMME 1: ADMINISTRATION

This programme provides overall management and administrative support to the Department, in accordance with national and provincial policies, the PFMA, the Public Service Act and other prescripts.

There are four sub-programmes: Strategic Management, Office of the CFO, Human Resource Management and Information Technology Support, which is denoted as Corporate Services in the quarterly report.

Analysis of the programme performance

The Department planned to achieve eight (8) targets for the quarter but only achieved four (4) targets (50% achievement). The programme budget was reduced by **R1, 595, 000 from R99, 986, 000 to R98, 391, 000** of which **R23, 794, 000 (24.2%)** was spent in the 3rd quarter. The total expenditure to date by the end of the quarter was **R70, 754, 000 (71.9%)** thus indicating an under-spending of 3.1%.

Payment of invoices within 30 days

There has been no improvement in this regard. The Department's failure to pay 100% of invoices within 30 days from the date of receipt thereof has been a persistent challenge throughout the previous financial year 2016/17 and in the current financial year 2017/18. According to the 3rd quarter report, the non-achievement was caused by contractors submitting non-compliant invoices.

The Department indicated to the Committee that mechanisms were put in place to address non-compliance, such as streamlining of the management and administration of all invoices at one point of entry within the Office of the CFO in order to enhance compliance.

The Committee raised a concern that late payment of invoices and slow implementation of library projects go hand in hand, resulting in accruals. The Department indicated that there were projected accruals for the 2017/18 financial year and that it will apply for roll-over of funds for library projects not completed by the end of the financial year.

Implementation of the ICT Corporate Governance Framework

Since the 2nd quarter, the Department has not implemented Phase 3 of the ICT Corporate Governance Framework; the reason being that ICT functions had been delegated to one official who lacked critical skills and was also overloaded with too many responsibilities such as Library ICT functions, thus unable to perform all responsibilities optimally. It was noted that this critical function in terms of the PFMA was not adequately provided for by the Department. This target was not achieved in the 2nd quarter and was shifted to the 3rd quarter and now to the 4th quarter.

Risk Management

The Department implemented the 2nd quarter House resolution to appoint the Chief Risk Officer through rationalization process. It was noted that this position was filled as from 01 December 2017. The Department further indicated that the Risk Committee was functional and that a Risk Committee meeting was planned for the 4th quarter to consider the draft Risk Implementation report and conduct a Risk Review. The Committee anticipated that the appointment of the Chief Risk Officer will assist the Department to obtain a clean audit at the end of the financial year. It was also appreciated that with the appointment of the Chief Risk Officer, the Office of the CFO could now focus on its core duties and not manage risk as well.

Implementation of Section 38(1) (a) of the PFMA

The Department was asked to provide progress on the implementation of this prescript which compels the Accounting Officer to ensure (i) effective, efficient and transparent system of control financial and risk management and internal control; (ii) a system of internal audit under the control and direction of an audit committee complying with and operating in accordance with regulations and instruction prescribed in terms of section 76 and 77; (iii) an appropriate procurement and provisioning system which is fair, equitable, transparent, competitive and cost-effective. In its response, the Department confirmed that the Management Committee and all necessary committees were functional to maintain internal controls and systems in compliance with Section 38(1)(a) of the PFMA.

PROGRAMME 2: CULTURAL AFFAIRS

The purpose of this programme is to promote cultural diversity for socio-economic development and transformation for the citizens of Mpumalanga. The programme consists of four (4) sub-programmes.

Analysis of the programme performance

The Department achieved 15 out of 19 planned targets (78.9%) for the third quarter. The programme 2 budget was cut by **R39, 100, 000** from **R132, 743, 000** to **R93, 643, 000**, of which **R31, 117, 000 (41.9%)** was spent in the 3rd quarter. Total programme expenditure to date by the end of the quarter improved to **R82, 823, 000 (88.4%)** which is above the straight-line threshold of 75%, indicating an over-spending of 13.4%. It was noted that programme 2 was projected to over-spend by the end of the 2017/18 financial year.

Provincial Social Cohesion Strategy

The Provincial Social Cohesion Strategy was not finalized since the beginning of the 2017/18 financial year, although it was deferred from the previous financial year for completion. The Department indicated that the strategy was ready for presentation to EXCO. However, the Committee raised a concern that it had not been submitted to the Legislature and SALGA for inputs. It was thus resolved that the draft strategy should be submitted to the Committee for consideration. The Committee emphasized the importance of every citizen of the Province feeling a sense of belonging and that the Social Cohesion strategy should be finalized and implemented, noting that it relates directly to the Department's core mandate to lead Outcome 14: Nation Building and Social Cohesion.

The Committee also interacted with the Department on the *implementation* of the social cohesion strategy in the Province, noting that the Implementation Plan involved all government bodies and clearly stated the roles of each body. The Department indicated that it will coordinate all reports from other Departments to ensure that there is coherence in the implementation of the strategy.

Mpumalanga Cultural Xperience festival

The Committee raised concerns about the poor implementation of the second edition of this annual festival in December 2017. There was a lack of consultation with key stakeholders such as the Mpumalanga House of Traditional Leaders. The Committee also indicated that all race groups should be consulted. It was further noted that payments effected for the festival contributed to the improved spending of the programme in the 3rd quarter.

Cultural Hub and High Altitude Training Centre PPP

During the 2017/18 budget adjustment process, an amount of **R70, 228, 000** was surrendered to the Provincial Revenue Fund as the funds were not spent within the stipulated time frame and per the plan for the 2017/18 financial year. It was noted that the non-spending was due to delays in the required submissions towards the PPP project for the Cultural Hub and the High Altitude Centre.

During the deliberations the Department explained to the Committee that the funding had been allocated for fencing, professional fees and bulk services for both Cultural Hub and High Altitude Training Center. Furthermore, the Department indicated that the Implementing Agent (DPWRT) had already been on the final stage of procurement for fencing service providers when the budget was taken by Provincial Treasury during the budget adjustment.

The Department told the Committee that there had been a number of discussions between the Department, the Transactional Advisor and National Treasury in ensuring that the submission met the required standard for approval by National Treasury. The Department reported that National Treasury has given approval for the Cultural Hub to go through Request for Qualification (RFQ) in order to test the market appetite.

A concern constantly raised by the Committee during the financial year under review was the ongoing monthly expenditure in relation to the Transactional Advisor, despite the Department's failure to perform on planned targets. To date, no construction has started on both flagship projects, yet millions of rands have been spent. It was further noted during the deliberations that the contract of the Transactional Advisor (Tsobolo Minerals) was terminated on 14 January 2018. The Department reported that a decision was taken to make use of the Transaction Advisor of the Mpumalanga Tourism and Parks Agency (MTPA) which has a cordial relationship with the National Treasury. Therefore going forward the Department will be working closely with the MTPA on the PPP project.

Unachieved targets as at the end of the 3rd quarter were the production of a PPP procurement plan and value for money report approved by National Treasury; the final PPP agreement; the Environmental Impact Assessment (EIA); and the provision of bulk services. The Committee asked if the Department had a revised implementation plan for the PPP project; it was noted that the Department had reprioritized the activities of both the Cultural Hub and the High Altitude Training Center to the next financial year 2018/19, which includes the Bankable Feasibility Study and PPP procurement plan.

Museum infrastructure projects

The Committee raised a concern about the ongoing slow progress on planned maintenance at the Barberton and Pilgrim Rest Museums due to delayed appointment of contractors by the implementing agent. The Department was urged to fast track the completion of these two projects, as the delays were robbing these municipalities of much needed revenue.

The Department further reported completion on two (2) planned maintenance projects namely: Nomoya Masilela Museum and Kghodwana Cultural Village. The Committee visited

Nomoya Masilela Museum in September 2017 during the Taking Legislature to the People (TLP) programme.

PROGRAMME 3: LIBRARY AND ARCHIVE SERVICES

The purpose of this programme is to provide and promote public libraries, archives and records management in the province. Its priorities include the improvement of access to facilities, the promotion of sustainable reading culture and increasing compliance to legislation and policies by governmental bodies and parastatals on records management.

Analysis of the programme performance

The Department achieved eight (8) out of fifteen (15) planned programme 3 targets (53.3%). The programme budget was increased by **R7, 716, 000** from **R184, 158, 000** to **R191, 874, 000**.

The increase was mainly due to roll-overs from the previous financial year 2016/17. For the 3rd quarter the Department spent **R60, 473, 000 (31.5%)** of the *adjusted* budget and the year to date expenditure on the programme as at 31 December 2017 was **R129, 133, 000 (67.3%)** which was an under-spending of 7.7%. The low spending has persisted from the previous two quarters of the financial year.

Library catalogue system

In the previous financial year 2016/17 the Department obtained a qualified audit opinion from the Auditor-General due to a lack of adequate systems to maintain records of library books, which resulted in unreconciled differences between the accounting records and the assets register. The Auditor General (AG) identified weaknesses in the Department's system on the management of minor assets. The Committee urged the Department to work closely with the AG to get assistance and avoid an audit finding in the 2017/18 audit.

As a current corrective measure, the Department embarked on a process of implementing a *new library catalogue system* to avert a recurring audit finding on misstatement of minor assets in the 2017/18 audit. It was noted that to date the Department had no operational system to manage library books; a manual register was being used in the meantime while engaging Provincial Treasury to get exemption. The Department was in the process of compiling an accurate minor asset register for all public libraries, including the six regional libraries.

ICT services

The Department planned to provide 115 libraries with ICT services such as internet and Wi-Fi, Head Count System, multipurpose Copier and Computers. According to page 29 of the 3rd quarter report, the Department did not provide internet and Wi-Fi service to fifteen (15) libraries. However, it was noted that the current internet services at all 115 libraries in the Province were not adequate and thus the libraries experienced challenges, including the 15 libraries indicated below:

Name of Library	Municipality
Balfour Public Library	Dipaliseng
Delmas Public Library	Victor Khanye
Doornkop Public Library	Steve Tshwete
Jeremia Madonsela Public Library	Emakhazeni
Libangeni Public Library	Dr JS Moroka
Komati Public Library	Steve Tshwete
Loopspruit Public Library	Thembisile Hani
Mafemani Public Library	Bushbuckridge
Marapyane Public Library	Dr JS Moroka
Masobye Public Library	Dr JS Moroka
Morgenzon Public Library	Lekwa
Piet Retief Public Library	Mkhondo
Sundra Public Library	Victor Khanye
Thembisile Hani Public Library	Thembisile Hani
Thistle Grove Public Library	Govan Mbeki

The Committee noted that most of the libraries connected to internet and Wi-Fi has a challenge of poor network or the server is down for a few days. The Department indicated that a new service provider was appointed for the provision and maintenance of internet and Wi-Fi services. In addition, the Department indicated that it will introduce the more reliable and effective Broadband at all Public Libraries in 2018.

Storm damages at Mkhuhlu Public Library

The Province was hit by a number of storms in December 2017 and some parts of the Province were declared as disaster stricken areas. The Committee noted that Mkhuhlu Public Library was affected by the December 2017 storms. The Department indicated that

the Bushbuckridge Local Municipality (BLM) is responsible for fixing and revamping the damaged infrastructure since the library was officially handed over to them.

The Department also reported that the BLM had confirmed that the library was insured and the incident had been reported for the infrastructure to be revamped.

Library infrastructure projects under implementation

The Department planned four (4) library infrastructure projects for implementation according to the Infrastructure Development Management System (IDMS) for a two-year cycle beginning in the 2017/18 financial year. These libraries are MP Stream, KaNyamazane, Masobye and Thubelihle, all of which were below 70% completion by the end of the 3rd quarter. Completion was scheduled for the 2018/19 financial year in terms of the IDMS. It was noted that from the 2nd to the 3rd quarter there was not much progress on these libraries. However, there was more progress at Masobye Library, which moved from 5% progress to 70% progress by the end of the 3rd quarter.

The Department was urged to speed up the implementation of these four projects and ensure completion in the 2018/19 financial year as per the IDMS.

Progress as at February 2018 on the four (4) libraries under construction was as follows:

- Kanyamazane - 27%
- MP Stream – 21%
- Masobye – 70%
- Thubelihle – 12%

Upgrading of Mashishing and Standerton Regional libraries

There was slow progress on these two upgrade projects; planned targets for the first two quarters of the 2017/18 financial year were not achieved, resulting in under-expenditure on Payment of Capital Assets. In response to the Committee question in this regard, the Department indicated that the two projects were delayed by late appointment of service providers by the implementing agent. Progress as at 20 February 2018 was only at 25% and 45% respectively for Mashishing and Standerton Regional Libraries.

It was noted that these two projects would not be completed by the end of the 2017/18 financial year, thus the 2nd quarter House Resolution would not be achieved.

General slow progress on infrastructure projects

A concern was raised by the Committee about the poor implementation of infrastructure projects according to planned targets. The Committee asked the Department what efforts were applied to speed up the delivery of all infrastructure assets by the end of the financial

year 2017/18. It was noted that the Department in essence did not have any plans to put pressure on the implementing agent, instead referring to delays caused by the late appointment of consultants and contractors, slow progress by contractors and also the community disruptions. Although the Department interacts continuously with the implementing agent on the JOCC (Joint Operations Committee) to discuss and resolve issues around library projects, no progress was noted in speeding up the implementation of infrastructure projects.

Balfour, Verena and Boekenhouthoek library infrastructure projects

These libraries were carried over from the 2016/17 financial year and were planned for completion in the 1st quarter of the 2017/18 financial year. During the 3rd quarter review on 20 February 2018 the Department reported that these projects had been completed.

PROGRAMME 4: SPORT AND RECREATION

The purpose of this programme is to develop the sporting and recreation capabilities of the people of Mpumalanga.

Analysis of the programme performance

Programme 4 achieved 17 out of 20 planned targets (85%) for the quarter.

The programme budget was decreased by **R26, 186, 000** from **R94, 345, 000** to **R68, 159, 000**. For the third quarter, the Department spent **R22, 180, 000.00 (32.5%)** and by 31 December 2017 the year to date expenditure was **R55, 454, 000 (81.3%)** of the *adjusted* budget, which was 6.3% over-spending in relation to the 75% straight line benchmark.

High Altitude Training Centre and Cultural Hub PPP

As indicated under programme 2, the production of PPP procurement plan and value for money report approved by National Treasury was not achieved on both the Cultural Hub and the High Altitude Training Centre. This target was shifted to the next financial year 2017/18. This slow implementation led to R70, 998, 000 funds being surrendered by the Department to the Provincial Treasury during the 2017/18 budget adjustment by the end of the third quarter.

7. FINDINGS

The Committee made the following findings on the 3rd quarterly report of the Department:

- 7.1. The Department reported to have signed a new contract with the Transaction Advisor of the Mpumalanga Tourism and Parks Agency (MTPA) to fast track the reprioritized targets for the Cultural Hub and High Altitude Training Centre PPP.
- 7.2. The Department did not solicit the inputs of the Committee and SALGA on the draft Mpumalanga Social Cohesion Strategy.
- 7.3. Mkhuhlu Public Library was damaged by storms in December 2017; Bushbuckridge Local Municipality (BLM) reported the damage to the insurance company for fixing and revamping of the infrastructure.
- 7.4. There is a challenge of inadequate internet and WI-FI services at all 115 public libraries in the Province; however, the Department has planned to install reliable Broadband internet services at all public libraries in 2018/19 financial year.

8. RECOMMENDATIONS

Based on the findings, the Department must implement the following recommendations and provide a progress report to the Committee **by 30 April 2018 (except 8.2 below)**:

- 8.1. Submit a progress report on the new contract with MTPA and fast track the Cultural Hub and High Altitude Training Centre PPP reprioritized targets as planned.
- 8.2. Submit the draft Mpumalanga Social Cohesion Strategy to the Committee before 30 March 2018.
- 8.3. Closely monitor the fixing and revamping of Mkhuhlu Public Library by Bushbuckridge Local Municipality and ensure that the project is completed.
- 8.4. Fast track the implementation of reliable Broadband internet services at all 115 public libraries by the end of the 2018/19 financial year.

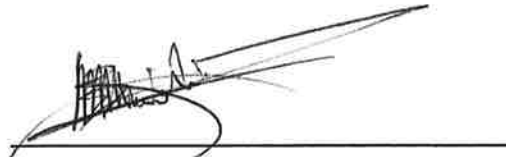
9. CONCLUSION

The Chairperson thanked the Honourable Members of the Committee for their constructive input in consideration of the 3rd quarterly performance report of the Department of Culture, Sport and Recreation for the 2017/18 financial year.

The MEC, Hon N Mahlangu was acknowledged in absentia for her strategic leadership of the Department towards fulfilling its core mandate pertaining to Outcome 14 of the Provincial Outcomes, which is Nation Building and Social Cohesion.

The Committee thanked the acting HOD and his senior management team for the detailed responses to all the questions raised on the 3rd quarterly performance report. The invited stakeholders were also appreciated for their attendance and inputs.

The Chairperson requests the House to adopt this Committee report with its findings and recommendations. The Department must implement the House Resolutions and submit a progress report to the Legislature by 30 April 2018.



HON. VV WINDVOËL, MPL

22/03/2018

DATE

**CHAIRPERSON: PORTFOLIO COMMITTEE ON
EDUCATION; CULTURE, SPORT AND RECREATION**